Extended to November 15, 2023 Return of Private Foundation

Form **990-PF**

Department of the Treasury Internal Revenue Service or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

For	aler	idar year 2022 or tax year beginning		, and e	nding		
						A Employer identification	n number
THE F.B. HERON FOUNDATION						13-3647019	
		nd street (or P.O. box number if mail is not delivered to street $BOX \ 9438$	address)		Room/suite	B Telephone number (475)250-1	.020
City	or to	own, state or province, country, and ZIP or foreign p	ostal code		I.	C If exemption application is p	
		HAVEN, CT 06534	Initial vatures of a fe	a uma a u muula li a a	a la a utita v	D 4 Fausian annonimation	a sheet have
G	песк	all that apply: Initial return Final return	Initial return of a fo	ormer public (cnarity	D 1. Foreign organizations	s, cneck nere
		Address change	Name change			Foreign organizations me check here and attach co	eeting the 85% test,
H C	heck	type of organization: X Section 501(c)(3) ex				E If private foundation sta	
] Se		Other taxable private founda	ation		under section 507(b)(1)	
I Fa	ir ma	arket value of all assets at end of year J Accounti	ng method: Cash	X Accr	rual	F If the foundation is in a	60-month termination
(fr			her (specify)	!- \		under section 507(b)(1)	(B), check here
Da	\$	311,913,606. (Part I, colun					(d) Distance and a
Pa	rt I	(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)	(a) Revenue and expenses per books		ome	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
	1	Contributions, gifts, grants, etc., received				N/A	
	2	Check X if the foundation is not required to attach Sch. B Interest on savings and temporary					
	3 4	cash investments Dividends and interest from securities	6,071,986.	6.07	1,986.		Statement 1
		Gross rents	0,011,500.	0,07	1,500.		peacement 1
		Net rental income or (loss)					
•		Net gain or (loss) from sale of assets not on line 10	27,668,580.				
anu e	b	Gross sales price for all assets on line 6a 156, 973, 279.					
Revenue	7	Capital gain net income (from Part IV, line 2)		27,66	8,580.		
ш	8	Net short-term capital gain					
	9	Income modifications Gross sales less returns					
		and allowances					
	C	Gross profit or (loss)					
	11	Other income	33,516.		0.		Statement 2
	12	Total. Add lines 1 through 11	33,774,082.		0,566.		
	13	Compensation of officers, directors, trustees, etc.	641,491.		0,126.		541,418.
	14	Other employee salaries and wages	1,704,364.		6,023.		1,444,213.
es	15	Pension plans, employee benefits	809,194. 87,417.		6,302.		682,960. 64,938.
ense	Iba		42,425.		6,622.		65,603.
ă X	C	Other professional fees Stmt 5	2,063,615.	1,31	5,626.		757,750.
Ve			, , , , , , , , , , , , , , , , , , , ,	, -			, , , , , , , , , , , , , , , , , , , ,
rati	18	Interest Taxes Stmt 6	450,000.		0.		0.
nist	19	Depreciation and depletion					
ф		Occupancy	02 155	•	7 100		F0 027
ΨÞ		Travel, conferences, and meetings	83,155.	2	7,106.		50,837.
Operating and Administrative Expense	22 23	Printing and publications Other expenses Stmt 7	489,414.	2.0	3,126.		281,133.
ţi		Total operating and administrative	100,111.		3,120.		201,133.
pera		expenses. Add lines 13 through 23	6,371,075.	2,04	4,931.		3,888,852.
Ō	25	Contributions, gifts, grants paid	29,977,986.				29,986,986.
	26	Total expenses and disbursements.	26 242 251		4 001		22 27 222
		Add lines 24 and 25	36,349,061.	2,04	4,931.		33,875,838.
		Subtract line 26 from line 12:	-2,574,979.				
		Excess of revenue over expenses and disbursements Net investment income (if negative, enter -0-)	4,314,313.	31.69	5,635.		
		Adjusted net income (if negative, enter -0-)		,05	5,000	N/A	

223501 12-06-22 LHA For Paperwork Reduction Act Notice, see instructions.

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D	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	,	
Г	ai t	column should be for end-of-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value	
	1	Cash - non-interest-bearing	3,172,141.	2,703,317.		
	2	Savings and temporary cash investments	6,666,927.	8,530,323.	8,530,323.	
		Accounts receivable 802,887.				
		Less: allowance for doubtful accounts	755,916.	802,887.	802,887.	
	4	Pledges receivable		,	•	
	'	Less: allowance for doubtful accounts				
	5					
		Grants receivable Receivables due from officers, directors, trustees, and other				
	ľ	, , ,				
	_	disqualified persons				
	′	Other notes and loans receivable				
	١.	Less: allowance for doubtful accounts				
Assets		Inventories for sale or use	F7F 20F	E40 000	E 4 0 0 0 0	
\ss		Prepaid expenses and deferred charges	575,285.	540,898.		
•		Investments - U.S. and state government obligations Stmt 10	84,725,889.	87,647,424.		
	b	Investments - corporate stock Stmt 11		171,397,746.		
		Investments - corporate bonds Stmt 12	3,516,369.	5,811,230.	5,811,230.	
	11	Investments - land, buildings, and equipment: basis				
		Less: accumulated depreciation				
	12	Investments - mortgage loans	25 021 240	10 000 000	10 000 000	
	13	Investments - other Stmt 13	37,231,340.	18,028,923.	18,028,923.	
	14	Land, buildings, and equipment; basis				
		Less: accumulated depreciation	14 640 000	16 450 050	16 450 050	
		Other assets (describe Statement 14)	14,640,097.	16,450,858.	16,450,858.	
	16	Total assets (to be completed by all filers - see the	410 000 000	211 012 606	211 012 606	
_		instructions. Also, see page 1, item I)	762,704.	311,913,606. 765,045.	311,913,606.	
		Accounts payable and accrued expenses	575,000.	566,000.		
		Grants payable	373,000.	300,000.		
Liabilities		Deferred revenue				
Ξ		Loans from officers, directors, trustees, and other disqualified persons				
Lia	21	Mortgages and other notes payable	1,568,119.	228,709.		
	22	Other liabilities (describe Statement 15)	1,300,119.	220,709.		
	22	Total liabilities (add lines 17 through 22)	2,905,823.	1,559,754.		
_	23	Foundations that follow FASB ASC 958, check here	2,505,025	1,333,734.		
"		and complete lines 24, 25, 29, and 30.				
ces	24	Net assets without donor restrictions	409,917,410.	310 353 852		
lan		Net assets with donor restrictions	103/31//1100	310/333/0320		
B	20	Foundations that do not follow FASB ASC 958, check here				
Fund Balan		and complete lines 26 through 30.				
P	26	Capital stock, trust principal, or current funds				
ts		Paid-in or capital surplus, or land, bldg., and equipment fund				
se		Retained earnings, accumulated income, endowment, or other funds				
Net Assets		Total net assets or fund balances	409.917.410.	310,353,852.		
Š	-"					
	30	Total liabilities and net assets/fund balances	412,823,233.	311,913,606.		
_	art					
		net assets or fund balances at beginning of year - Part II, column (a), line			400 045 440	
		st agree with end-of-year figure reported on prior year's return)			409,917,410.	
		r amount from Part I, line 27a r increases not included in line 2 (itemize)		3	-2,574,979.	
		0.				
4 Add lines 1, 2, and 3 4 407, 342, 433						
	5 Decreases not included in line 2 (itemize) See Statement 9 5 96,988,579. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29					
ь	ı otal	net assets or tund datances at end of year (line 4 minus line 5) - Part II, co	olumn (D), line 29	6	310,353,852. Form 990-PF (2022)	
					1 01111 330-F F (2022)	

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Part IV Capital Gains	and Losses for Tax on Ir	nvestment	Incor	ne					
	the kind(s) of property sold (for exa arehouse; or common stock, 200 sh		,		(b) How a P - Pur D - Dor	cquired (chase lation ((c) Date ad (mo., day		(d) Date sold (mo., day, yr.)
1a									
See Attached	Statement								
С									
d									
е									
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost plus exp						in or (loss (f) minus (
a									
b									
С									
d									
e 156,973,279.				4,699	9.				7,668,580.
Complete only for assets showing	ng gain in column (h) and owned by	the foundation o	n 12/31	1/69.		(I)	Gains (Co	ol. (h) gain	minus
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Exce over co	ess of cool. (j), if			col. ((k), but no Losses (1	ot less thai from col. (n -0-) or h))
a									
b									
С									
d									
е								2	7,668,580.
2 Capital gain net income or (net ca	If gain, also enter lpital loss) If (loss), enter -0				} 2			2	7,668,580.
3 Net short-term capital gain or (los									
If gain, also enter in Part I, line 8, Part I, line 8	column (c). See instructions. If (loss	s), enter -0- in			} 3			N/A	
Part V Excise Tax Bas	sed on Investment Incon	ne (Section	4940	D(a), 49	40(b),	or 4948 -	see in	structi	ons)
1a Exempt operating foundations	described in section 4940(d)(2), che	eck here	and	enter "N//	A" on line	1.			
Date of ruling or determination	letter: (at	tach copy of lett	ter if ne	cessary -	see instr	uctions)	1		440,569.
b All other domestic foundations	enter 1.39% (0.0139) of line 27b. Es					<i>'</i> }			
	2, col. (b)								
	tic section 4947(a)(1) trusts and tax						2		0.
							3		440,569.
	tic section 4947(a)(1) trusts and tax						4		0.
	me . Subtract line 4 from line 3. If ze						5		440,569.
6 Credits/Payments:			•						, , , , , , , , , , , , , , , , , , , ,
	and 2021 overpayment credited to 20	n22	6a		43	6,621.			
	tax withheld at source		6b			0.	1		
	tension of time to file (Form 8868)		6c		10	0,000.	1		
	ly withheld		6d			0.	<u> </u>		
	d lines 6a through 6d						7		536,621.
	ment of estimated tax. Check here \llbracket						8		0.
							9		<u> </u>
	 9 Tax due. If the total of lines 5 and 8 is more than 7, enter amount owed 10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 					10		96,052.	
	ne: Credited to 2023 estimated tax	and amount ove	νιμαια		052.	Refunded	11		0.
II LITTO THE ATTIOUTE OF HITE TO LO L	JO. OFFURIOU IO EVED COMINATED LAX			<i></i> , ,		Ittiullucu	1 11		J •

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1,	During the tay year did the foundation attempt to influence any national state or lead legislation or did it narticinate or intervene in		Yes	No
18	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in	4.	162	X
	any political campaign?	1a		X
ľ	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition	1b		
	If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities.			77
	Did the foundation file Form 1120-POL for this year?	1c		X
(I Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
	(1) On the foundation. \$ O • (2) On foundation managers. \$			
6	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
	managers. \$ U •			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		X
	ı Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		X
	olf "Yes," has it filed a tax return on Form 990-T for this year? N/A	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
	If "Yes," attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
	By language in the governing instrument, or			
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law			
	remain in the governing instrument?	6	X	
7		7	X	
88	Enter the states to which the foundation reports or with which it is registered. See instructions.			
	NY,CT			
t	olf the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
	of each state as required by General Instruction G? If "No," attach explanation	8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section $4942(j)(3)$ or $4942(j)(5)$ for calendar			
	year 2022 or the tax year beginning in 2022? See the instructions for Part XIII. If "Yes," complete Part XIII	9		X
	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		Х
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			_
	If "Yes," attach statement. See instructions	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address WWW.HERON.ORG			
14	The books are in care of The Foundation Telephone no. (475) 2			0
	Located at PO BOX 9438, NEW HAVEN, CT ZIP+4 06	534		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here			. Ш
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16	At any time during calendar year 2022, did the foundation have an interest in or a signature or other authority over a bank,		Yes	
	securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
	foreign country			
	Fo	m 990)-PF	(2022)

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Fait VI-D	Statements negaring Activities for which form 4720 May be nequired			
File Form	4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a During the	year, did the foundation (either directly or indirectly):			
(1) Engag	e in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		X
(2) Borrov	v money from, lend money to, or otherwise extend credit to (or accept it from)			
	ıalified person?	1a(2)		X
(3) Furnis	n goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		X
(4) Pay co	mpensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Х	
(5) Transf	er any income or assets to a disqualified person (or make any of either available			
	benefit or use of a disqualified person)?	1a(5)		X
(6) Agree	to pay money or property to a government official? (Exception. Check "No"			
if the f	oundation agreed to make a grant to or to employ the official for a period after			
termin	ation of government service, if terminating within 90 days.)	1a(6)		X
b If any answ	er is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
section 53.	4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		X
c Organizatio	ns relying on a current notice regarding disaster assistance, check here			
d Did the fou	ndation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
before the	irst day of the tax year beginning in 2022?	1d		X
	illure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	section 4942(j)(3) or 4942(j)(5)):			
	of tax year 2022, did the foundation have any undistributed income (Part XII, lines			
6d and 6e)	for tax year(s) beginning before 2022?	2a		<u> </u>
If "Yes," list	·			
	ny years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
	f assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
statement -	see instructions.) N/A	2b		
c If the provi	sions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
	<u> </u>			
	ndation hold more than a 2% direct or indirect interest in any business enterprise at any time			
during the		3a		X
	it have excess business holdings in 2022 as a result of (1) any purchase by the foundation or disqualified persons after			
-	69; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,			
	, to determine if the foundation had excess business holdings in 2022.) ${f N/A}$	3b		
	ndation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
	ndation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
had not be	en removed from jeopardy before the first day of the tax year beginning in 2022?	4b	لا	X
	Foi	m 990)-PF	(2022)

THE F.B. HERON FOUNDATION

	Part VI-B	Statements Rega	rding Activit	ties for Which I	orm 472	0 May Be F	Required (contin	ued)			
	5a During the y	ear, did the foundation pay	or incur any amo	unt to:						Yes	No
	(1) Carry o	n propaganda, or otherwis	e attempt to influe	nce legislation (section	1 4945(e))?				5a(1)		Х
	(2) Influenc	ce the outcome of any spec	cific public election	ı (see section 4955); o	r to carry on,	directly or indire	ectly,				
any voter registration drive?									5a(2)		X
		a grant to an individual fo							5a(3)		Х
		a grant to an organization									
)(4)(A)? See instructions							5a(4)	X	
		for any purpose other tha	-								
		rention of cruelty to childre							5a(5)		X
		er is "Yes" to 5a(1)-(5), did								37	
	section 53.4	945 or in a current notice	regarding disaster 	assistance? See instri	uctions				5b	X	
		s relying on a current noti									
		r is "Yes" to question 5a(4)							5d	$ \mathbf{x} $	
		responsibility for the grant			e stat	emenc r	·./		au	<u> </u>	
		ch the statement required l	-	• •	nov promium	0.00					
		dation, during the year, reconstit contract?	-	-					6a		Х
		enefit contract?dation, during the year, pa							6b	\vdash	X
		o, file Form 8870.	y promiums, unoc	tiy or indirectly, on a p	orsonal bond				0.5		
		during the tax year, was th	e foundation a par	ty to a prohibited tax s	helter transa	ction?			7a		Х
		the foundation receive any							7b		
		ation subject to the section	-	-							
		chute payment(s) during tl		. ,					8		Х
1	Part VII	Information Abou	t Officers, D	irectors, Trust							
		Paid Employees,									
	1 List all offic	ers, directors, trustee	s, and foundation	on managers and t			1	i /-N			
		(a) Name and	l address		(b) Litle, hours per	and average week devoted	(c) Compensation (If not paid,	(d) Contributions to employee benefit plan and deferred	to (e) Expense account, othe		ense . other
		(a) Name and			to p	osition	`enter -0-) '	compensation	_	allowar	nces
	<u> </u>						C 41 401	102 724			0
	see Stat	ement 16					641,491.	123,/34	•		0.
									-		
									-		
•	2 Compensat	ion of five highest-pai	d employees (o	ther than those inc	luded on li	ne 1). If none,	enter "NONE."		-		
	(-) Nom	e and address of each emp	alovoo poid moro t	han \$50,000	(b) Title,	and average	() Companyation	(d) Contributions to employee benefit plan and deferred	0 0	(e) Expo	ense
	(a) Naiii	e and address of each emp	noyee palu more t	וומוו שטט,טטט	devoted	per week I to position	(c) Compensation	and deferred compensation	· a	allowar	nces
	DONNA DA	NIELS			VP - I	NTEGRAT	ED CAPITA				
	C/O FOUN	DATION, NEW	HAVEN,	CT 06534	40.	00	239,308.	63,407			0.
BARBARA VANSCOY FIXED INCOME FELLOW											
C/O FOUNDATION, NEW HAVEN, CT 06534 40.00 207,740. 69,681							•		0.		
KELLY RYAN FELLOW											
C/O FOUNDATION, NEW HAVEN, CT 06534 40.00 207,740. 54,421							•		0.		
BRENDAN MAHER VP - INTEGRATED CAPITAL											_
		DATION, NEW	HAVEN,	CT 06534	40.		156,444.	54,596	•		0.
	ENRIQUE				ACCOUN		150 556				•
		DATION, NEW		CT 06534	40.	. 00	152,750.	34,530	<u>. </u>		0.
	Total number of	other employees paid over	\$50,000								6

Form **990-PF** (2022)

THE F.B. HERON FOUNDATION Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly

Paid Employees, and Contractors (continued)		
3 Five highest-paid independent contractors for professional services. If none, enter "	'NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
TILT INVESTMENT MANAGEMENT	INVESTMENT	
2212 QUEEN ANNE AVE N, SEATTLE, WA 98109	CONSULTING	550,898.
BOSTON COMMON ASSET MANAGEMENT	INVESTMENT	<u> </u>
200 STATE ST, BOSTON, MA 02109	CONSULTING	151,992.
BBMG HOLDINGS LLC		-
20 JAY STREET, BROOKLYN, NY 11201	CONSULTING	145,000.
APERIO		
THREE HARBOR DRIVE, SAUSALITO, CA 94965	INVESTMENT ADVICE	113,729.
DBL PARTNERS - ONE MONTGOMERY STREET, SAN		
FRANCISCO, CA 94104	INVESTMENT ADVICE	107,882.
Total number of others receiving over \$50,000 for professional services		9
Part VIII-A Summary of Direct Charitable Activities		•
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic number of organizations and other beneficiaries served, conferences convened, research papers produc		Expenses
1 PROVIDING ASSISTANCE TO OTHER CHARITABLE ORGA	NIZATIONS	
THROUGH BOARD SERVICE, CONVENING CONFERENCES	AND MEETINGS	
AND PROVIDING DIRECT TECHNICAL ASSISTANCE		100,000.
2		<u> </u>
3		
4		
Part VIII-B Summary of Program-Related Investments	<u>.</u>	
Describe the two largest program-related investments made by the foundation during the tax year on lin	nes 1 and 2.	Amount
1 NEW HAVEN BANK PRI DEPOSIT		
		1,500,000.
NEW HAVEN BANK PRI DEPOSIT		
		1,500,000.
All other program-related investments. See instructions.		
3		
See Statement 18		1,410,761.
Total. Add lines 1 through 3		4,410,761.
		Form QQQ_DF (2022)

P	Minimum Investment Return (All domestic foundations must complete this part. Foreign for	undatio	ns, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	340,839,593.
	Average of monthly cash balances	1b	3,938,872.
C	Fair market value of all other assets (see instructions)	1c	1,337,493.
d	Total (add lines 1a, b, and c)	1d	346,115,958.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0 •		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	346,115,958.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)	4	5,191,739.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3	5	340,924,219.
6	Minimum investment return. Enter 5% (0.05) of line 5	6	17,046,211.
P	Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations a	and certa	ain
	foreign organizations, check here and do not complete this part.)		10 046 011
1	Minimum investment return from Part IX, line 6	1	17,046,211.
2a	Tax on investment income for 2022 from Part V, line 5 2a 440, 569.		
b			440 560
		2c	440,569.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	16,605,642.
4	Recoveries of amounts treated as qualifying distributions	4	3,000,000.
5	Add lines 3 and 4	5	19,605,642.
6	Deduction from distributable amount (see instructions)	6	0.
<u>7</u>	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1	7	19,605,642.
P	Part XI Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	33,875,838.
b	Program-related investments - total from Part VIII-B	1b	4,410,761.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4		4	38,286,599.

Form **990-PF** (2022)

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2021	(c) 2021	(d) 2022
1 Distributable amount for 2022 from Part X,	Оогриз	Tears prior to 2021	2021	2022
line 7				19,605,642.
2 Undistributed income, if any, as of the end of 2022:				, , , , ,
a Enter amount for 2021 only			18,020,594.	
b Total for prior years:				
,,		0.		
3 Excess distributions carryover, if any, to 2022:				
a From 2017				
b From 2018				
c From 2019				
d From 2020				
eFrom 2021	^			
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2022 from				
Part XI, line 4: \$ 38, 286, 599.			10 000 504	
a Applied to 2021, but not more than line 2a			18,020,594.	
b Applied to undistributed income of prior		0		
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus	0.			
(Election required - see instructions)	0.			19,605,642.
d Applied to 2022 distributable amount e Remaining amount distributed out of corpus	660,363.			19,005,042.
Excess distributions carryover applied to 2022	000,303.			
(If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	660,363.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously				
assessed		0.		
d Subtract line 6c from line 6b. Taxable		0		
amount - see instructions		0.		
e Undistributed income for 2021. Subtract line			0	
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2022. Subtract				
lines 4d and 5 from line 1. This amount must be distributed in 2023				0.
7 Amounts treated as distributions out of				0.
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2017				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2023.				
Subtract lines 7 and 8 from line 6a	660,363.			
10 Analysis of line 9:				
a Excess from 2018				
b Excess from 2019				
c Excess from 2020				
dExcess from 2021				
e Excess from 2022 660,363.				

223581 12-06-22

Form **990-PF** (2022)

Part XIII Private Operating F	Oundations (see ins		A guestion 9)	N/A	±/UIS Page I				
1 a If the foundation has received a ruling of	•		4, question 9)	N/A					
foundation, and the ruling is effective for 2022, enter the date of the ruling b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)									
2 a Enter the lesser of the adjusted net Tax year Prior 3 years									
-	(a) 2022	(b) 2021	(c) 2020	(d) 2019	(e) Total				
income from Part I or the minimum	(4)2022	(8) 2021	(0) 2020	(u) 2013	(0) 10141				
investment return from Part IX for									
each year listed									
b 85% (0.85) of line 2a									
c Qualifying distributions from Part XI,									
line 4, for each year listed									
d Amounts included in line 2c not									
used directly for active conduct of									
exempt activities									
e Qualifying distributions made directly									
for active conduct of exempt activities.									
Subtract line 2d from line 2c									
3 Complete 3a, b, or c for the alternative test relied upon:									
a "Assets" alternative test - enter:			A						
(1) Value of all assets									
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)									
b "Endowment" alternative test - enter									
2/3 of minimum investment return shown in Part IX, line 6, for each year listed									
c "Support" alternative test - enter:									
(1) Total support other than gross									
investment income (interest,									
dividends, rents, payments on securities loans (section									
512(a)(5)), or royalties)									
(2) Support from general public									
and 5 or more exempt									
organizations as provided in section 4942(j)(3)(B)(iii)									
(3) Largest amount of support from									
an exempt organization									
(4) Gross investment income									
Part XIV Supplementary Info	rmation (Comple	te this part only	f the foundation	had \$5,000 or mo	re in assets				
at any time during t				,					
1 Information Regarding Foundatio	n Managers:								
a List any managers of the foundation who		than 2% of the total contr	ibutions received by the	foundation before the clos	e of any tax				
year (but only if they have contributed m			,		,				
None									
b List any managers of the foundation who	o own 10% or more of the	e stock of a corporation (or an equally large portio	n of the ownership of a pa	rtnership or				
other entity) of which the foundation has			1 7 0 1	' '	,				
None									
2 Information Regarding Contributi	on. Grant. Gift. Loan.	Scholarship, etc., Pr	ograms:						
		- · · · · · · · · · · · · · · · · · · ·	=	not accept unsolicited req	uests for funds. If				
the foundation makes gifts, grants, etc.,									
a The name, address, and telephone numl	ber or email address of th	e person to whom applic	ations should be address	sed:					
THE F.B. HERON FOUND									
PO BOX 9438, NEW HAV									
-	b The form in which applications should be submitted and information and materials they should include:								
PLEASE REFER TO THE									
c Any submission deadlines:									
NONE									
d Any restrictions or limitations on awards	s, such as by geographica	l areas, charitable fields.	kinds of institutions, or o	ther factors:					
PER GUIDELINES	, -, g-29. sp.110u	,		· - •					

Form 990-PF (2022) THE F.B. HERON FOUNDATION

Part XIV Supplementary Information (continued)

Part XIV Supplementary Information	(continued)			
3 Grants and Contributions Paid During the You		Payment		
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient	Contribution	, uno une
a Paid during the year				
Aeris Insight Inc		501(c)(3)	Project-Based	
400 Market Street, Suite 600		Public Charity		
Philadelphia, PA 19106				135,000.
Alex C Dove Foundation Inc.			General Support	
928 Sussex Ct Nekoosa, WI 54457		Public Charity		750.
Nekooba, WI 34437				730.
All Corner Farm Inc		501(c)(3)	General Support	
53 Currier Pl		Public Charity	General Support	
Cheshire, CT 06410				500.
Anai Inc		501(c)(3)	General Support	
1120 Meadows Rd		Public Charity	Somerar support	
Franklin, NC 28734				5,000.
Appalachian Community Fund, Inc.		501(c)(3)	General Support	
1405 E Magnolia Avenue		Public Charity		
Knoxville, TN 37917	<u> </u>			50,000.
	tinuation shee	et(s)	3a	29,986,986.
b Approved for future payment				
Common Future		501(c)(3)	General Support	
2323 Broadway		Public Charity		
Oakland, CA 94612				150,000.
California Forward		501(c)(3)	Project-Based	
127 University Ave		Public Charity		
Berkeley, CA 94710				75,000.
The Urban Institute		501(c)(3)	Project-Based	
500 LEnfant Plaza SW		Public Charity		
Washington, DC 20024				175,500.
Total See cor	tinuation shee	+ (g)	3b	566,000.

Part XV-A **Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.	Unrelate	d business income		ded by section 512, 513, or 514	(e)
1 Program service revenue:	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
a CONTRACT FEE					33,516.
b					·
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	6,071,986.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	27,668,580.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
d					
u					
12 Subtotal. Add columns (b), (d), and (e)		0.		33,740,566.	33,516.
13 Total. Add line 12, columns (b), (d), and (e)					33,774,082.
(See worksheet in line 13 instructions to verify calculations.)					23,2,0020
(200 Home to the mode decided to verify deliculations)				_	

Relationship of Activities to the Accomplishment of Exempt Purposes Part XV-B

Line No.				reported in column (e) oviding funds for such p		d importantly to the accomplishment of	
1	LICENSING	REVENUE	FROM US	COMMUNITY	INVESTING	INDEX	
	1						

Form **990-PF** (2022)

THE F.B. HERON FOUNDATION Part XVI Information Regarding Transfers to and Transactions and Relationships With Noncharitable **Exempt Organizations**

1	Did the or	ganization directly or indir	ectly engage in any	of the followin	g with any other organization	on described in sect	tion 501(c)		Yes	No
	(other tha	n section 501(c)(3) organ	izations) or in sectio	n 527, relatino	g to political organizations?					
а	Transfers	from the reporting founda	ation to a noncharital	ble exempt or	ganization of:					
	(1) Cash							1a(1)		X
	(2) Other	assets						1a(2)		X
b	Other tran	sactions:								
	(1) Sales	of assets to a noncharitat	ole exempt organizat	tion				1b(1)		X
								1b(2)		X
								1b(3)		X
	(4) Reim	bursement arrangements						1b(4)		X
	(5) Loans	s or loan guarantees						1b(5)		X
								1b(6)		X
					ployees			1c		X
d		•		-	• •	-	market value of the goods, o		ets,	
		s given by the reporting it i) the value of the goods, (eu iess man iair market vaid	ie ili any transactioi	n or sharing arrangement, sh	IOW III		
a ۱، :		(b) Amount involved			e exempt organization	(d) Description	n of transfers, transactions, and s	havina av		nto
,u , L	ne no.	(b) / timount involved	(b) Name of	N/A	o exempt or gamzation	(d) Descriptio	ii oi transiers, transactions, and s	nanny an	angeme	1115
				II/A						
2a					or more tax-exempt organi			_		7
				ction 527?			L	Yes	X	No
b	If "Yes," co	omplete the following sche			(b) Tong of committee the	Γ	(a) December of motation of			
		(a) Name of org			(b) Type of organization		(c) Description of relationsh	ıp		
		N/A								
	Unde	er penalties of perjury, I declare	that I have examined th	nis return, includ	I ing accompanying schedules and	I d statements, and to th	ne best of my knowledge	45 - 1120		
Sig	and t	pelief, it is true, correct, and co	mplete. Declaration of p	reparer (other th	an taxpayer) is based on all infor	mation of which prepa	retui	the IRS on with the	e prepar	er
He	re					MANAGIN		vn below Yes	? See ins	No
	Sigr	nature of officer or trustee			Date	Title				
		Print/Type preparer's na	me	Preparer's s		Date	Check if PTIN			
							self- employed			
Pa	id	Kevin Sunke	1	Kevin	Sunkel		P00	706	145	
	eparer	Firm's name Owen	J Flanag	an & C	О		Firm's EIN 13-206	085	1	
Us	e Only									
					e, 11th floo	r				
		Whi	te Plains	, NY 1	0601		Phone no. 212-68			
							Fo	rm 99 0)-PF	(2022)

THE F.B. HERON F	OUNDATION	13-364	1/019 F	'age 1	OI I
Part IV Capital Gains and Los	sses for Tax on Investment Income				
(a) List and 2-story br	describe the kind(s) of property solorick warehouse; or common stock, 20	d, e.g., real estate, 00 shs. MLC Co.	(b) How acquired P - Purchase	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a PUBLICLY TRADE	•		P	, , ,,	
b CALIFORNIA SMA			P		
c YUCAIPA CORPOR	ATE INITIATIVES	I			
d YUCAIPA CORPOR	ATE INITIATIVES	II	P		
e HUNTINGTON CAP			P		
f SJF VENTURES F			P		
g DBL PARTNERS F			P		
h SJF VENTURES F			P		
OWNERSHIP CAPI			P		
j HUNTINGTON CAP			P		
k URBAN INOVATION BCAM USCII FUN			P		
m HUNTINGTON CAP			P		
				 	
<u>n</u> 0			+	+	
	(f) Depreciation allowed	(g) Cost or other basis	/h) Gain or (loss)	
(e) Gross sales price	(or allowable)	plus expense of sale		olus (f) minus (g)	
a 153,975,160.		128,235,544.		25,	739,616.
b 51,513.		002 300			51,513.
C		993,328.			993,328.
d 614,353. e 5,775.					614,353. 5,775.
e 5,775. f 352,468.					352,468.
1 400					$\frac{332,400.}{1,469.}$
$\frac{g}{h}$ 159,207.					$\frac{1,405.}{159,207.}$
i 779,520.					779,520.
1,027,638.					027,638.
k		1,132.		<u> </u>	-1,132.
6,176.					6,176.
m		74,695.			-74,695.
n					
0		10/04/00			
Complete only for assets showin	ng gain in column (h) and owned by t			sses (from col. (h))	and (k)
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		of col. (h) gain over not less than "-0-")	coi. (ĸ),
a				25,	739,616.
b					51,513.
С					993,328.
d					614,353.
e					5,775.
f					352,468.
g					1,469. 159,207.
h					779,520.
i					$\frac{779,520.}{027,638.}$
J k				Δ,	$\frac{027,030.}{-1,132.}$
1					6,176.
m					-74,695.
n					
0					
2 Capital gain net income or (net ca	pital loss) { If gain, also enter	in Part I, line 7	2	27	668,580.
		, I	-		,
3 Net short-term capital gain or (los If gain, also enter in Part I, line 8,		u (0).			
If (loss), enter "-0-" in Part I, line 8		J	3	N/A	
		******	•		

Part XIV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient Association For Glycogen Storage 501(c)(3) General Support Public Charity 1542 Flammang Dr. PMB 1004 Waterloo, IA 50702 2,000. Association for Promotion of Jewish 501(c)(3) General Support Secularism Public Charity P.O Box 130049 Brooklyn, NY 11213 250. BDO FMA LLC For Profit Project-Based 600 Third Ave. -3rd floor New York, NY 10016 50,000. Beth-El Center 501(c)(3) General Support Public Charity 90 New Haven Ave Milford, CT 06460 400. Black Belt Community Foundation Inc 501(c)(3) General Support P.O. Box 2020 Public Charity Selma, AL 36702 150,000. Black Belt Community Foundation Inc 501(c)(3) General Support P.O. Box 2020 Public Charity 5,000,000. Selma, AL 36702 Black Belt Community Foundation Inc 501(c)(3) General Support P.O. Box 2020 Public Charity Selma, AL 36702 10,000. Black Farmer Fund Inc 501(c)(3) General Support 228 Park Avenue South #38732 Public Charity New York, NY 10003 500. Boston Critic Inc 501(c)(3) General Support PO Box 390568 Public Charity Cambridge, MA 02139 250. Brooklyn Animal Action Inc 501(c)(3) General Support

123 Seventh Avenue Box 249

Total from continuation sheets

Brooklyn, NY 11215

Public Charity

500.

29,795,736.

Part XIV Supplementary Information

3 Grants and Contributions Paid During the				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (nome or pasiness)	or substantial contributor	recipient		
Brooklyn Prospect Charter School		501(c)(3)	General Support	
355 Bridge St		Public Charity		
Brooklyn, NY 11201				500
Byp100 Education Fund		501(c)(3)	General Support	
PO Box 15254		Public Charity		
Chicago, IL 60615				125
Calumet Theatre Company		501(c)(3)	General Support	
340 Sixth St.		Public Charity		
Calumet, MI 49913				100
Calumet Theatre Company		501(c)(3)	General Support	
340 Sixth St.		Public Charity		
Calumet, MI 49913				100
Capital Impact Partners		501(c)(3)	Enterprise Capital	
1400 Crystal Drive, Suite 500		Public Charity		
Arlington, VA 22202		1		3,000,000
CDP North America, Inc.		501(c)(3)	General Support	
127 West 26th Street, Suite 300		Public Charity		2 000
New York, NY 10001				2,000
Gantan fan Dunal Gharbania Tara		E01/->/2>	G1 G	
Center for Rural Strategies Inc 46 East Main Street		Public Charity	General Support	
Whitesburg, KY 41858		rubile challey		100
Children's Center of New Milford,		501(c)(3)	Gananal Gunnant	
Inc.		Public Charity	General Support	
11 A Aspetuck Avenue		dbile charity		
New Milford, CT 06776				1,000
Church of the Resurrection		501(c)(3)	General Support	
P.O. Box 206		Public Charity		
Little Switzerland, NC 28749				1,000
Church of the Resurrection		501(c)(3)	General Support	
P.O. Box 206		Public Charity		
Little Switzerland, NC 28749				600

THE F.B. HERON FOUNDATION 13-3647019 Part XIV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient City Seed Inc 501(c)(3) General Support Public Charity 817 Grand Avenue, No. 101 New Haven, CT 06511 500. Committee Encouraging Corporate 501(c)(3) General Support Philanthropy Public Charity 85 Broad Street, 27th Floor New York, NY 10004 150,000. Communities Unlimited Inc 501(c)(3) General Support 3 East Colt Square Drive Public Charity Fayetteville, AR 72703 150,000. Community Development Corporation of 501(c)(3) General Support Brownsville, Inc. Public Charity 901 East Levee Street Brownsville, TX 78520 150,000. 501(c)(3) Community Food Bank of New Jersey, General Support Inc. Public Charity 31 Evans Terminal Hillside, NJ 07205 2,000. Confluence Philanthropy 501(c)(3) Membership 54 W 40th St - Ste. 1129 Public Charity New York, NY 10018 7,500. Connecticut Farmland Trust Inc 501(c)(3) General Support 77 Buckingham Street, 3rd Floor Public Charity Hartford, CT 06106 500. Connecticut River Watershed Council 501(c)(3) General Support 15 Bank Row Public Charity Greenfield, MA 01301 103.

501(c)(3)

501(c)(3)

Public Charity

Public Charity

General Support

General Support

Cypress Hills Local Development

Total from continuation sheets

Corporation, Inc.

Delbarton School

230 Mendham Road Morristown, NJ 07960

625 Jamaica Avenue Brooklyn, NY 11208

500.

1,000.

Part XIV Supplementary Information

3 Grants and Contributions Paid During the You				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
wante and address (none of business)	or substantial contributor	recipient		
Diakonos Solutions Corporation		501(c)(3)	General Support	
423 Orchard Pass Ave		Public Charity		2 000
Ponte Vedra, FL 32081				2,000.
Dishara Galubiana Gamanabian		E01/->/2>	g	
Diakonos Solutions Corporation		501(c)(3)	General Support	
423 Orchard Pass Ave		Public Charity		F 000
Ponte Vedra, FL 32081				5,000.
Diakonos Solutions Corporation		E01/->/3>	Gamanal Gumnant	
423 Orchard Pass Ave		501(c)(3) Public Charity	General Support	
Ponte Vedra, FL 32081		Public Charity		4,000.
Envisormental Marking Cours		E01/~)/3)	Gamanal Gummant	
Environmental Working Group 1250 I Street NW Ste 1000		501(c)(3) Public Charity	General Support	
Washington, DC 20005		Public Charity		500.
washington, be 20003				300.
		501/ \/2\		
Equal Justice Initiative		501(c)(3)	General Support	
122 Commerce St Montgomery, AL 36104		Public Charity		500.
Moneyomery, III 30104				300.
		501 () (2)		
Everytown for Gun Safety Support Fund		501(c)(3)	General Support	
P.O. Box 3886		Public Charity		500.
New York, NY 10163				500.
Faith in the Valley		501(a)(3)	General Support	
2027 E. Harding Way		Public Charity	General Support	
Stockton, CA 95205				50,000.
Federation of Appalachian Housing		501(c)(3)	General Support	
Enterprises, Inc.		Public Charity		
319 Oak Street				
Berea, KY 40403				150,000.
Federation of Appalachian Housing		501(c)(3)	Project Support	
Enterprises, Inc.		Public Charity		
319 Oak Street				
Berea, KY 40403				12,000,000.
Federation of Appalachian Housing		501(c)(3)	Project Support	
Enterprises, Inc.		Public Charity		
319 Oak Street				
Berea, KY 40403				30,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Yo	ear (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
First Nations Oweesta Corporation		501(c)(3)	General Support	
2432 Main Street 1st Floor		Public Charity		
Longmont, CO 80501				150,000.
Foundation for Louisiana			General Support	
4354 S. Sherwood Forest Blvd, Suite		Public Charity		
200 Baton Rouge, LA 70816				150,000.
Foundation for Louisiana			Project-Based	
4354 S. Sherwood Forest Blvd, Suite		Public Charity		
200 Baton Rouge, LA 70816				165,000.
Four Directions Development		501(c)(3)	General Support	
Corporation		Public Charity		
20 Godfrey Drive				
Orono, ME 04473				27,000.
Fresno Community Development		501(c)(3)	Conoral Cupport	
Financial Institution		Public Charity	General Support	
1920 Mariposa Mall, Suite 111		rubile charley		
Fresno, CA 93721				100,000.
Fresno Metropolitan Ministry		501(c)(3)	General Support	
3845 North Clark Street Suite 101		Public Charity	benefal bappore	
Fresno, CA 93726		_		70,000.
Frost Valley YMCA		501(c)(3)	General Support	
2000 Frost Valley Road		Public Charity		
Claryville, NY 12725				2,000.
Girl Scouts of the USA		501(c)(3)	General Support	
420 Fifth Avenue		Public Charity		
New York, NY 10018				1,000.
Global Impact Investing Network		501(c)(3)	Membership	
One Battery Park Plaza - 2nd Floor		Public Charity		
New York, NY 10004				10,000.
Good Jobs First		501(c)(3)	General Support	
1380 Monroe St NW, PMB 405		Public Charity		
Washington, DC 20010	i	1	Î.	50,000.

THE F.B. HERON FOUNDATION

Part XIV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient Green Bridge Growers 501(c)(3) General Support 61591 Bremen Highway Public Charity Mishiwaka, IN 46544 2,000. Guilford Free Public Library Asso Inc 501(c)(3) General Support 67 Park Street Public Charity Guilford, CT 06437 2,000. Gulf of Maine Research Institute 501(c)(3) General Support 350 Commercial St. Public Charity Portland, ME 04101 2,500. Hope Autism Foundation 501(c)(3) General Support 5 Lyons Mall, Box 122 Public Charity Basking Ridge, NJ 07920 2,000. Hope Enterprise Corporation 501(c)(3) General Support 4 Old River Place Public Charity Jackson, MS 39202 150,000. Inspirica Inc 501(c)(3) General Support 141 Franklin St Public Charity Stamford, CT 06901 375. Integrated Refugee and Immigrant 501(c)(3) General Support Services Inc Public Charity 235 Nicoll Street 2nd Floor New Haven, CT 06511 1,000. Joyce Theater Foundation Inc 501(c)(3) General Support 175 Eighth Avenue Public Charity New York, NY 10011 1,000. Keweenaw Community Forest Company 501(c)(3) General Support P.O. Box 300 Public Charity Mohawk, MI 49950 104. Keweenaw Community Foundation 501(c)(3) General Support Public Charity 236 Quincy St Hancock, MI 49930 1,000. Total from continuation sheets

Part XIV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient KIPP Team and Family Schools Inc 501(c)(3) General Support 60 PARK PL STE 802 Public Charity Newark, NJ 07102 1,000. Lambda Legal Defense and Education 501(c)(3) General Support Fund, Inc. Public Charity 120 Wall Street, 19th Fl New York, NY 10005 1,000. Laurel House Inc 501(c)(3) General Support 1616 Washington Blvd Public Charity Stamford, CT 06902 350. Lawyers' Committee for Civil Rights 501(c)(3) General Support Under Law Public Charity 1500 K Street NW Suite 900 Washington, DC 20005-2124 250. 501(c)(3) Leadership Counsel for Justice and General Support Accountability Public Charity 2210 San Joaquin Street Fresno, CA 93721 100,000. League of Women Voters Education Fund 501(c)(3) General Support 1233 20th Street, NW Suite 500 Public Charity Washington, DC 20036 100. League of Women Voters of Wisconsin 501(c)(3) General Support Inc Public Charity 3050 Townline Rd Wisconsin Rapids, WI 54494 100. Little Brothers Friends of the 501(c)(3) General Support Elderly - Upper Michigan Chapter Public Charity 527 Hancock St Hancock, MI 49930 500. Locus Impact Investing 501(c)(3) General Support Public Charity 7814 Carousel Lane Richmond, VA 23294 150,000. Main Street Calumet Inc 501(c)(3) General Support PO Box 188 Public Charity Calumet, MI 49913 1,000.

Total from continuation sheets

Part XIV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient Main Street Calumet Inc 501(c)(3) General Support PO Box 188 Public Charity 1,000. Calumet, MI 49913 Maine Development Foundation 501(c)(3) General Support 2 Beech St Unit 203 Public Charity Hallowell, ME 04347 40,000. Maine Initiatives, Inc. 501(c)(3) General Support 56 North Street, Suite 100 Public Charity Portland, ME 04101 150,000. Maine Initiatives, Inc. 501(c)(3) General Support 56 North Street, Suite 100 Public Charity Portland, ME 04101 1,000. Maine Initiatives, Inc. 501(c)(3) General Support 56 North Street, Suite 100 Public Charity Portland, ME 04101 1,500. Make the Road New York 501(c)(3) General Support 301 Grove Street Public Charity Brooklyn, NY 11237 500. Marquette Community Foundation 501(c)(3) General Support Public Charity PO Box 37 Marquette, MI 49855 5,500. Marquette Community Foundation 501(c)(3) General Support PO Box 37 Public Charity Marquette, MI 49855 500. Massachusetts Association of 501(c)(3) General Support Community Development Corporations Public Charity 44 School Street, Suite 800 Boston, MA 02108 2,500. Metro IAF, Inc. 501(c)(3) General Support c/o First Presbyterian Church Public Charity

Total from continuation sheets

Jamaica, NY 11432

60,000.

Part XIV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient Milken Institute 501(c)(3) Project-Based 1250 Fourth Street Public Charity Santa Monica, CA 90401 145,000. Mission Investors Exchange 501(c)(3) Membership 105 W. 86th Street, #358 Public Charity New York, NY 10024 50,000. Mission Investors Exchange 501(c)(3) General Support 105 W. 86th Street, #358 Public Charity New York, NY 10024 25,000. Network Impact, Inc. For Profit Project-Based 25 Sigourney Street Boston, MA 02130 150,000. New Economy Project 501(c)(3) General Support 121 West 27 Street Suite 804 Public Charity New York, NY 10001 500. New Milford Barracudas Parents 501(c)(3) General Support Association Inc. Public Charity PO Box 2196 New Milford, CT 06776 104. New Milford Barracudas Parents 501(c)(3) General Support Association Inc. Public Charity PO Box 2196 New Milford, CT 06776 5,000. New Milford Economic Development 501(c)(3) General Support Corporation Public Charity P.O. Box 387 New Milford, CT 06776 5,000. New Sun Rising 501(c)(3) General Support PO Box 58005 Public Charity Millvale, PA 15209 100,000. New Sun Rising 501(c)(3) Project-Based PO Box 58005 Public Charity Millvale, PA 15209 20,000. Total from continuation sheets

Part XIV Supplementary Information Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient Next City, Inc. 501(c)(3) General Support P.O. Box 22449 Public Charity Philadelphia, PA 19110 50,000. Ocean Arks International Inc 501(c)(3) General Support 10 Shanks Pond Road Public Charity Falmouth, MA 02540 5,000. 501(c)(3) Open Possibilities dba Possibility Project-Based Labs Public Charity 1410 Franklin Street , Num 135 San Francisco, CA 94109-0000 136,250. Open Possibilities dba Possibility 501(c)(3) Project-Based Labs Public Charity 1410 Franklin Street, Num 135 San Francisco, CA 94109-0000 4,160,000. Open Possibilities dba Possibility 501(c)(3) Project-Based Labs Public Charity 1410 Franklin Street, Num 135 San Francisco, CA 94109-0000 1,030,000. OutRight Action International Corp 501(c)(3) General Support 216 East 45th Street, 17th Floor Public Charity New York, NY 10017 1,000. Parent Teacher Assn of Bard High 501(c)(3) General Support School Early College- Queens Inc Public Charity 30-20 Thomson Ave, 6th Floor Queens, NY 11101 1,000. Pauli Murray Center for History and 501(c)(3) General Support Social Justice Public Charity PO Box 541 Durham, NC 27702 125. Philadelphia Clef Club of Jazz & 501(c)(3) General Support Performing Arts Inc Public Charity PO Box 752 Glenside, PA 19038 1,000. Planned Parenthood of Michigan 501(c)(3) General Support PO Box 3673 Public Charity

Ann Arbor, MI 48104

Total from continuation sheets

100.

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Yo	ear (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
PolicyLink 1438 Webster Street, Suite 303 Oakland, CA 94612	or substantial contributor	recipient 501(c)(3) Public Charity	General Support	75,000
Portage Health Foundation 400 Quincy Street, P.O. Box 299 Hancock, MI 49930		501(c)(3) Public Charity	General Support	100
Portage Health Foundation 400 Quincy Street, P.O. Box 299 Hancock, MI 49930		501(c)(3) Public Charity	General Support	2,000
Portland Stage Company, Inc. 25 Forest Ave. Portland, ME 04104		501(c)(3) Públic Charity	General Support	2,000
Portland Stage Company, Inc. 25 Forest Ave. Portland, ME 04104		501(c)(3) Public Charity	General Support	10,000
Preble Street 38 Preble Street Portland, ME 04101	C	501(c)(3) Public Charity	General Support	1,500
Preble Street 38 Preble Street Portland, ME 04101		501(c)(3) Public Charity	General Support	8,500
Public Schools of Calumet Laurium & Keweenaw Foundation 57070 Mine St Calumet, MI 49913		501(c)(3) Public Charity	General Support	200
Public Schools of Calumet Laurium & Keweenaw Foundation 57070 Mine St Calumet, MI 49913		501(c)(3) Public Charity	General Support	100
Queer/Art Inc 140 2nd Ave #501 New York, NY 10003 Total from continuation sheets		501(c)(3) Public Charity	General Support	1,000

Part XIV Supplementary Information Grants and Contributions Paid During the Year (Continuation)

3 Grants and Contributions Paid During the Ye	If recipient is an individual,			
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Rape Crisis Center of Milford 70 West River Street		501(c)(3) Public Charity	General Support	
Milford, CT 06460				400.
Red Hook Initiative, Inc. 767 Hicks Street Brooklyn, NY 11231		501(c)(3) Public Charity	General Support	4,000.
Red Hook Playgroup 295 Columbia Street Brooklyn, NY 11231		501(c)(3) Public Charity	General Support	2,000.
Remineralize the Earth Inc 152 South Street Northampton, MA 01060		501(c)(3) Public Charity	General Support	2,500.
Rural Community Assistance Corporation 3120 Freeboard Drive, Suite 201		501(c)(3) Public Charity	General Support	
West Sacramento, CA 95691				150,000.
Saint Joseph Parenting Center 90 Fairfield Avenue, Yerwood Center Stamford, CT 06902	C	501(c)(3) Public Charity	General Support	275.
Sandy Hook Promise Foundation P.O. Box 3489 Newtown, CT 06470		501(c)(3) Public Charity	General Support	500.
Save the Children Federation, Inc. 501 Kings Highway East, Suite 400 Fairfield, CT 06825		501(c)(3) Public Charity	General Support	1,000.
Save the Sound 900 Chapel St New Haven, CT 06510		501(c)(3) Public Charity	General Support	500.
Schumacher Center for a New Economics 140 Jug End Road Great Barrington, MA 01230 Total from continuation sheets		501(c)(3) Public Charity	Project-Based	25,000.

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Ye	ear (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Seeds of Solidarity Education Center Inc 165 Chestnut Hill Road Orange, MA 01364-1708	or substantial contributor	501(c)(3) Public Charity	General Support	5,000
Self-Help Enterprises P. O. Box 6520 Visalia, CA 93290-6520		501(c)(3) Public Charity	General Support	150,000
Southern Partners Fund, Inc. 1 Baltimore Place NW, Suite 150 Atlanta, GA 30308		501(c)(3) Public Charity	General Support	75,000
Springboard To Opportunities 3000 Old Canton Rd., Suite 470 Jackson, MS 39216		501(c)(3) Públic Charity	General Support	150,000
St Josephs Social Service Center 118 Division St Elizabeth, NJ 07201		501(c)(3) Public Charity	General Support	5,000
St. Judes Children's Research Hospital 501 St. Jude Place Memphis, TN 38105	C	501(c)(3) Public Charity	General Support	700
St. Louis University High School 4970 Oakland Avenue St. Louis, MO 63110		501(c)(3) Public Charity	General Support	500
Stamford Spartans Youth Football 105 Harbor Dr, Apt 117 Stamford, CT 06902		501(c)(3) Public Charity	General Support	500
Stamford Spartans Youth Football 105 Harbor Dr, Apt 117 Stamford, CT 06902		501(c)(3) Public Charity	General Support	1,000
Stamford Spartans Youth Football 105 Harbor Dr, Apt 117 Stamford, CT 06902		501(c)(3) Public Charity	General Support	2,000

THE F.B. HERON FOUNDATION

Part XIV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient State University of Iowa Foundation 501(c)(3) General Support PO BOX 4550 Public Charity Iowa City, IA 52244 500. Taller Salud Inc 501(c)(3) General Support P.O Box 524 Public Charity Loiza, PR 00772 500. The Aspen Institute, Inc. 501(c)(3) General Support 2300 N Street NW, Suite 700 Public Charity Washington, DC 20037-1122 2,000. The Campaign Against Hunger Inc 501(c)(3) General Support 2010 Fulton Street Public Charity 500. Brooklyn, NY 11233 The Center for Michigan Inc 501(c)(3) General Support 220 W Michigan Ave Public Charity Ypsilanti, MI 48197 100. The College of St. Francis Xavier 501(c)(3) General Support 30 West 16th Street Public Charity New York, NY 10011 5,000. The Genesis Fund 501(c)(3) General Support 22 Lincoln Street Public Charity Brunswick, ME 04011 100,000. The Haitian Project, Inc. 501(c)(3) General Support P.O. Box 6891 Public Charity Providence, RI 02940 2,000. The League of Intrapreneurs Ltd 501(c)(3) General Support c/o Isler Northwest, 300 SW 5th Public Charity Street #2900 Portland, OR 97201 100,000. The Sailing Foundation of Barnegat 501(c)(3) General Support Public Charity Bay P.O. Box 1227 Island Heights, NJ 08732 2,000. Total from continuation sheets

Part XIV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient The Shareholder Commons Inc. 501(c)(3) General Support 3911 Concord Pike PO Box 7545 Public Charity Wilmington,, DE 19803 50,000. The United States Healthful Food 501(c)(3) General Support Council, Inc Public Charity 1503 Macdonald Avenue , Suite A Richmond, CA 94801 2,000. The Urban Institute 501(c)(3) Project-Based 500 LEnfant Plaza SW Public Charity Washington, DC 20024 175,500. The Vermont Community Foundation 501(c)(3) Pass-Through Public Charity 3 Court Street Middlebury, VT 05753 15,000. Transform Finance, Inc. 501(c)(3) Project-Based 188 Grand St., 2nd Floor Public Charity New York, NY 10013 50,000. Tucson Medical Center 501(c)(3) General Support 5301 E Grant Road Public Charity Tucson, AZ 85712 10,000. U Empower of Maryland Inc. 501(c)(3) General Support Public Charity 760 Ritchie Hwy Severna Park, MD 21146 500. United Community Centers Inc 501(c)(3) General Support 613 New Lots Avenue Public Charity Brooklyn, NY 11207 500. United States Association for UNHCR 501(c)(3) General Support 1310 L St NW Ste. 450 Public Charity Washington, DC 20005 500. University of Nebraska Board of 501(c)(3) Project-Based Public Charity Regents 151 Prem S. Paul Research Center at

Lincoln, NE 68503

Whittier School. 2200 Vine Street

Total from continuation sheets

150,000.

Part XIV Supplementary Information

Part XIV Supplementary Information 3 Grants and Contributions Paid During the Ye	ar (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Upper Peninsula Firefighters Memorial Museum PO Box 503 Calumet, MI 49931		501(c)(3) Public Charity	General Support	100.
Visual Arts Research & Resource Center Relating To the Caribbean, Inc 120 East 125th Street 10035 New York, NY 10035		501(c)(3) Public Charity	General Support	125.
Water Witch Hose Company #2 8 Prospect Hill Road New Milford, CT 06776		501(c)(3) Public Charity	General Support	1,000.
Wheda Foundation Inc P.O. Box 1728 Madison, WI 53703		501(c)(3) Public Charity	Project-Based	150,000.
William J. Brennan, Jr. Center for Justice, Inc. 161 Avenue of the Americas, 12th Floor New York, NY 10013		501(c)(3) Public Charity	General Support	250.
Williams College Alumni Relations & Development Office , 75 Park St. Williamstown, MA 01267		501(c)(3) Public Charity	General Support	2,000.
World Central Kitchen, Inc. 200 Massachusetts Ave. NW 7th Floor Washington, DC 20001		501(c)(3) Public Charity	General Support	500.
World Central Kitchen, Inc. 200 Massachusetts Ave. NW 7th Floor Washington, DC 20001		501(c)(3) Public Charity	General Support	5,000.
World Foundation for Girl Guides and Girl Scouts 420 Fifth Avenue New York, NY 10018		501(c)(3) Public Charity	General Support	1,000.
World Wildlife Fund, Inc. 1250 24th Street, N.W. Washington, DC 20037 Total from continuation sheets		501(c)(3) Public Charity	Project-Based	80,000.

Part XIV **Supplementary Information Grants and Contributions Approved for Future Payment (Continuation)** Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient Self-Help Enterprises 501(c)(3) General Support P. O. Box 6520 Public Charity Visalia, CA 93290-6520 150,000. Keys 2 Success Inc 501(c)(3) General Support 1536 Springfield Ave. Public Charity New Providence, NJ 07974 500. 501(c)(3) Hispanic Catholic Charismatic Center General Support of the Archdiocese of New York Public Charity 826 E. 166th Street Bronx, NY 10459 4,500. New York Public Radio 501(c)(3) General Support 160 Varick Street Public Charity New York, NY 10013 1,000. Columbia Home and School Association 501(c)(3) General Support 17 Parker Ave Public Charity Maplewood, NJ 07040 500. 501(c)(3) Congregation Beit Simchat Torah of General Support New York, Inc. Public Charity 130 West 30th St. New York, NY 10001 2,000. The Gooden Center 501(c)(3) General Support Public Charity 191 N El Molino Ave Pasadena, CA 91101 500. Meeting Essential Needs With Dignity 501(c)(3) General Support Public Charity P.O. Box 1304 Maplewood, NJ 07040 2,000. Maplewood Middle School Home & School 501(c)(3) General Support Association Public Charity 7 Burnett St Maplewood, NJ 07040 500. South Orange/Maplewood Community 501(c)(3) General Support Coalition on Race Public Charity 516 Prospect St Maplewood, NJ 07040 2,000.

Total from continuation sheets

165,500.

Part XIV Supplementary Information **Grants and Contributions Approved for Future Payment (Continuation)** If recipient is an individual, Recipient Purpose of grant or contribution show any relationship to any foundation manager or substantial contributor Foundation Amount status of Name and address (home or business) recipient South Orange/Maplewood Community 501(c)(3) General Support Public Charity Coalition on Race 516 Prospect St Maplewood, NJ 07040 2,000. Total from continuation sheets

Department of the Treasury Internal Revenue Service

Underpayment of Estimated Tax by Corporations

Attach to the corporation's tax return. Go to www.irs.gov/Form2220 for instructions and the latest information.

Form 990-PF

OMB No. 1545-0123

THE F.B. HERON FOUNDATION

Employer identification number 13-3647019

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

Pa	art I Required Annual Payment							
1 T	Fotal tax (see instructions)						1	440,569.
2 a F	Personal holding company tax (Schedule PH (Form 1120), lin	բ 26)	included on line 1	2a	I			
	ook-back interest included on line 1 under section 460(b)(2)	,		24			-	
	contracts or section 167(g) for depreciation under the income			2b				
	romation of cooling for (g) for depresentation and the mount	, 1010					-	
c C	Credit for federal tax paid on fuels (see instructions)			2c				
	Fotal. Add lines 2a through 2c						2d	
3 8	Subtract line 2d from line 1. If the result is less than $$500$, ${f do}$	not c	complete or file this form.	The corporation				
	loes not owe the penalty						3	440,569.
	Enter the tax shown on the corporation's 2021 income tax ret							266 224
C	or the tax year was for less than 12 months, skip this line and	ente	r the amount from line 3 o	on line 5			4	366,334.
			4					
	Required annual payment. Enter the smaller of line 3 or line							366,334.
	enter the amount from line 3 art II Reasons for Filing - Check the boxes below	w th	at annly. If any hoves are	checked the cor	oration	must file Form 2	5	300,334.
1 6	even if it does not owe a penalty. See instructions.	VVV LIIC	at apply. If any boxes are	checked, the corp	Joranon	i iliust ilic i olili 22	220	
6	The corporation is using the adjusted seasonal installing	ment	method					
_	The corporation is using the annualized income instal							
8	The corporation is a "large corporation" figuring its first			on the prior vear's	tax.			
Pa	art III Figuring the Underpayment			, ,				
	-		(a)	(b)		(c)		(d)
9 I	nstallment due dates. Enter in columns (a) through (d) the							
1	15th day of the 4th (Form 990-PF filers: Use 5th month),							
6	Sth, 9th, and 12th months of the corporation's tax year	9	05/15/22	06/15/	22	09/15/	22	12/15/22
10 F	Required installments. If the box on line 6 and/or line 7							
а	above is checked, enter the amounts from Sch A, line 38. If							
	he box on line 8 (but not 6 or 7) is checked, see instructions							
	or the amounts to enter. If none of these boxes are checked,		15 500	(۱ ، ،		26 450
	enter 25% (0.25) of line 5 above in each column	10	17,729.	55,2	32.	36,4	8T.	36,479.
	Estimated tax paid or credited for each period. For							
	column (a) only, enter the amount from line 11 on line 15.		46,621.	40,0	000	50,0	ا مما	300,000.
	See instructions	11	40,021.	40,0		30,0	,00.	300,000.
	Complete lines 12 through 18 of one column perfore going to the next column.							
	Enter amount, if any, from line 18 of the preceding column	12		28,8	392.	13,6	60.	27,179.
	Add lines 11 and 12	13		68,8		63,6		327,179.
	Add amounts on lines 16 and 17 of the preceding column	14		,		,		
	Subtract line 14 from line 13. If zero or less, enter -0-	15	46,621.	68,8	92.	63,6	60.	327,179.
	f the amount on line 15 is zero, subtract line 13 from line	П		-				
	14. Otherwise, enter -0-	16			0.		0.	
	Underpayment. If line 15 is less than or equal to line 10,							
S	subtract line 15 from line 10. Then go to line 12 of the next							
C	column. Otherwise, go to line 18	17						
	Overpayment. If line 10 is less than line 15, subtract line 10]	
	rom line 15. Then go to line 12 of the next column	18	28,892.	13,6		27,1	.79.	
Go to	Part IV on page 2 to figure the penalty. Do not go to Part I	/ if th	nere are no entries on lin	ie 17 - no penalt	is owe	ed.		

For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2022)

Part IV Figuring the Penalty

			(a)	(b)	(c)	(d)
19	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19				
20	Number of days from due date of installment on line 9 to the					
	date shown on line 19	20				
21	Number of days on line 20 after 4/15/2022 and before 7/1/2022	21				
22	Underpayment on line 17 x Number of days on line 21 x 4% (0.04)	22	\$	\$	\$	\$
23	Number of days on line 20 after 6/30/2022 and before 10/1/2022	23				_
24	Underpayment on line 17 x Number of days on line 23 x 5% (0.05) \dots 365	24	\$	\$	\$	\$
25	Number of days on line 20 after 9/30/2022 and before 1/1/2023	25				
26	Underpayment on line 17 x Number of days on line 25 x 6% (0.06) \dots 365	26	\$	\$	\$	\$
27	Number of days on line 20 after 12/31/2022 and before 4/1/2023	27				
28	Underpayment on line 17 x Number of days on line 27 x 7% (0.07) \dots 365	28	\$	\$	\$	\$
29	Number of days on line 20 after 3/31/2023 and before 7/1/2023	29			_	
30	Underpayment on line 17 x Number of days on line 29 x *% 365	30	\$	\$	\$	\$
31	Number of days on line 20 after 6/30/2023 and before 10/1/2023	31				
32	Underpayment on line 17 x Number of days on line 31 x *% 365	32	\$	\$	\$	\$
33	Number of days on line 20 after 9/30/2023 and before 1/1/2024	33				
34	Underpayment on line 17 x Number of days on line 33 x *% 365	34	\$	\$	\$	\$
35	Number of days on line 20 after 12/31/2023 and before 3/16/2024	35				
36	Underpayment on line 17 x Number of days on line 35 x *% 366	36	\$	\$	\$	\$
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	\$
38	Penalty. Add columns (a) through (d) of line 37. Enter the to	tal h	ere and on Form 1120, lir	ne 34; or the comparabl	e 3	8 \$ 0

^{*} Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form **2220** (2022)

Form 2220 (2022) Form 990-PF Page 3

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(c)	(d)
1 Enter taxable income for the following periods.		First 3 months	First 5 months	First 8 months	First 11 months
a Tax year beginning in 2019	1a				
b Tax year beginning in 2020	1b				
c Tax year beginning in 2021	1c				
2 Enter taxable income for each period for the tax year beginning in					
2022. See the instructions for the treatment of extraordinary items	2				
3 Enter taxable income for the following periods.		First 4 months	First 6 months	First 9 months	Entire year
a Tax year beginning in 2019	3a				
b Tax year beginning in 2020	3b				
c Tax year beginning in 2021	3c				
4 Divide the amount in each column on line 1a by the					
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the					
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the					
amount in column (d) on line 3c	6	\longrightarrow			
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
b Extraordinary items (see instructions)	9b				
c Add lines 9a and 9b	9c				
O Figure the tax on the amt on In 9c using the instr for Form					
1120, Sch J, line 2, or comparable line of corp's return	10				
1a Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
b Divide the amount in columns (a) through (c) on line 3b					
by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c					
by the amount in column (d) on line 3c	11c				
2 Add lines 11a through 11c	12				
3 Divide line 12 by 3.0	13				
4 Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
5 Enter any alternative minimum tax (trusts only) for each					
payment period. See instructions	15				
6 Enter any other taxes for each payment period. See instr.	16				
7 Add lines 14 through 16	17				
8 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	18				
9 Total tax after credits. Subtract line 18 from line 17. If					
zero or less, enter -0-	19				

Form 990-PF Form 2220 (2022) Page 4

(a) (b) (c) First 2 First 3 First 6	(d) First 9
First 2 First 3 First 6	First 9
20 Annualization periods (see instructions) 20 months months	months
21 Enter taxable income for each annualization period. See	000 406
instructions for the treatment of extraordinary items 21 850,308. 2,624,492. 5,248,984. 7	,873,476.
22 Annualization amounts (see instructions) 22 6.000000 4.000000 2.000000	1.333330
23a Annualized taxable income. Multiply line 21 by line 22 23a 5,101,848. 10,497,968. 10,497,968. 10	497 942
b Extraordinary items (see instructions) 23b	7 1 3 7 7 3 1 2 4
c Add lines 23a and 23b 23c 5,101,848.10,497,968.10,497,968.10	,497,942.
24 Figure the tax on the amount on line 23c using the instructions for Form 1120, Schedule J, line 2,	
or comparable line of corporation's return 24 70,916. 145,922. 145,922.	145,921.
25 Enter any alternative minimum tax (trusts only) for each payment period (see instructions)	
26 Enter any other taxes for each payment period. See instr. 26	
27 Total tax. Add lines 24 through 26 27 70,916. 145,922. 145,922.	145,921.
28 For each period, enter the same type of credits as allowed	<u> </u>
on Form 2220, lines 1 and 2c. See instructions	
29 Total tax after credits. Subtract line 28 from line 27. If	445 004
zero or less, enter -0- 29 70,916. 145,922. 145,922.	145,921.
30 Applicable percentage 30 25% 50% 75%	100%
31 Multiply line 29 by line 30 31 17,729. 72,961. 109,442.	145,921.
Part III Required Installments	
Note: Complete lines 32 through 38 of one column 1st 2nd 3rd	4th
before completing the next column. installment installment installment	installment
32 If only Part I or Part II is completed, enter the amount in each column from line 19 or line 31. If both parts are	
completed, enter the smaller of the amounts in each	
column from line 19 or line 31	145,921.
33 Add the amounts in all preceding columns of line 38.	
See instructions 33 17,729. 72,961.	109,442.
34 Adjusted seasonal or annualized income installments.	
Subtract line 33 from line 32. If zero or less, enter -0 34	36,479.
35 Enter 25% (0.25) of line 5 on page 1 of Form 2220 in	
each column. Note: "Large corporations," see the instructions for line 10 for the amounts to enter 35 91,584. 128,701. 110,142.	110,143.
instructions for line 10 for the amounts to enter 35 91,584. 128,701. 110,142. 36 Subtract line 38 of the preceding column from line 37 of	110,143.
the preceding column 36 73,855. 147,324.	220,985.
	,
37 Add lines 35 and 36	331,128.
38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10.	
See instructions	36,479.

Form **2220** (2022)

** Annualized Income Installment Method Using Standard Option

Form 990-PF	Dividends	and Inter	est from Secu	rities St	tatement 1
Source	Gross Amount	Capital Gains Dividend	Revenue		•
INT AND DIV ON SECURITIES PARTNERSHIP	5,946,916. 125,070.		0. 5,946,916 0. 125,070	. 5,946,916. . 125,070.	
To Part I, line 4	6,071,986.		6,071,986	6,071,986.	
Form 990-PF		Other I	ncome	Si	tatement 2
			(a) 🔨	(b)	(c)
Description		1	Revenue	Net Invest- ment Income	Adjusted Net Income
CONTRACT FEE			33,516.	0.	
Total to Form 990-E	PF, Part I,	line 11	33,516.	0.	
Form 990-PF		Legal	Fees	S	tatement 3
Description		(a) Expenses Per Books	(b) Net Invest- ment Income	_	(d) Charitable Purposes
LEGAL SERVICES		87,417.	0.		64,938.
To Fm 990-PF, Pg 1,	 ln 16a 	87,417.	0.		64,938.
Form 990-PF		Accounti	ng Fees	Si	tatement 4
Description		(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
OUTSOURCED CONTROLI	LER	0. 42,425.	0. 6,622.		29,800. 35,803.
To Form 990-PF, Pg	1, ln 16b	42,425.	6,622.		65,603.
				·	

Form 990-PF (Other Profes	sional Fees	S	tatement 5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
INVESTMENT ADVISORY PORTFOLIO MONITORING HUMAN RESOURCES PROFESSIONAL DEVELOPMENT DESKTOP AND NETWORK	795,135. 300,000. 42,328. 1,210.			0. 225,000. 42,328. 1,210.
SUPPORT MARKETING CONSULTING AND ADVISING OTHER INVESTMENT	46,500. 181,338. 653,604. 43,500.	0. 0. 326,991. 43,500.		46,500. 181,338. 261,374. 0.
To Form 990-PF, Pg 1, ln 16c	2,063,615.	1,315,626.		757,750.
Form 990-PF	Tax	es	S	tatement 6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
EXCISE	450,000.	0.		0.
To Form 990-PF, Pg 1, ln 18	450,000.	0.		0.
- -				
Form 990-PF	Other E	xpenses	S	tatement 7
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
CUSTODY FEES EQUIPMENT AND EQUIPMENT	93,533.	93,533.		0.
REPAIR OFFICE INSURANCE BANK FEES MARKET DATA	3,180. 158,108. 45,523. 3,606. 185,464.	476. 9,280. 7,105. 0. 92,732.		2,515. 141,741. 46,072. 3,606. 87,199.
To Form 990-PF, Pg 1, ln 23	489,414.	203,126.		281,133.

Form 990-PF

Reasonable Cause for Late Filing

Statement

During 2022 the Foundation made changes to its portfolio and also changed custodian banks. There were numerous issues with the transfer of assets between custodians. This resulted in a delayed audit. Now that the 2022 audit has been completed, the Foundation can complete and file its 2022 tax return.



Form 990-PF Other Decreases	in Net Asse	ts or F	und Balances	Statement	9
Description				Amount	
CHANGE IN UNREALIZED APPRECIAT	ION, NET OF	DEFERRE	D TAX	96,988,57	79.
Total to Form 990-PF, Part III	, line 5			96,988,57	79.
Form 990-PF U.S. and St	ate/City Gov	rernment	Obligations	Statement	10
Description	U.S. Gov't	Other Gov't	Book Value	Fair Market Value	t
US GOVERNMENT MUNICIPALS	X	x	30,986,800. 56,660,624.	30,986,80 56,660,62	
Total U.S. Government Obligation	ons		30,986,800.	30,986,80	00.
Total State and Municipal Gove	rnment Oblig	ations	56,660,624.	56,660,62	24.
Total to Form 990-PF, Part II,	line 10a		87,647,424.	87,647,42	24.
		-			
Form 990-PF	Corporate	Stock		Statement	11
Description	O		Book Value	Fair Market Value	t
STOCK INVESTMENTS COMMUNITY INDEX COMMINGLED FUN	D	-	157,288,683. 14,109,063.	157,288,68 14,109,06	
Total to Form 990-PF, Part II,	line 10b	=	171,397,746.	171,397,74	46.
Form 990-PF	Corporate	Bonds		Statement	12
Description			Book Value	Fair Market Value	t
CORPORATE ISSUES		-	5,811,230.	5,811,23	30.
		-			

Form 990-PF (Other Investments		Statement 13
Description	Valuation Method	Book Value	Fair Market Value
MISSION RELATED LIMITED PARTNERSHIPS	FMV	18,028,923.	18,028,923.
Total to Form 990-PF, Part II,	line 13	18,028,923.	18,028,923.
Form 990-PF	Other Assets		Statement 14
Description	Beginning of Yr Book Value	End of Year Book Value	Fair Market Value
PROGRAM RELATED INVESTMENTS	14,640,097.	16,450,858.	16,450,858.
To Form 990-PF, Part II, line 1	14,640,097.	16,450,858.	16,450,858.
Form 990-PF (Other Liabilities		Statement 15
Description		BOY Amount	EOY Amount
DEFERRED FEDERAL EXCISE TAX		1,568,119.	228,709.
Total to Form 990-PF, Part II,	line 22	1,568,119.	228,709.

		st of Officers, Directors and Foundation Managers		
Name and Address	Title and Avrg Hrs/Wk	-	Employee Ben Plan Contrib	
PAUL COSTELLO C/O F.B. HERON FOUNDATION NEW HAVEN, CT 06534	DIRECTOR 3.00	0.	0.	0.
DANA K. BEZERRA C/O F.B. HERON FOUNDATION NEW HAVEN, CT 06534	PRESIDENT 40.00	377,142.	70,722.	0.
NHADINE LEUNG C/O F.B. HERON FOUNDATION NEW HAVEN, CT 06534	VICE PRESIDENT		53,012.	0.
BUZZ SCHMIDT C/O F.B. HERON FOUNDATION NEW HAVEN, CT 06534	CHAIRMAN 4.00	0.	0.	0.
JIM KING C/O F.B. HERON FOUNDATION NEW HAVEN, CT 06534	DIRECTOR 3.00	0.	0.	0.
FELECIA LUCKY C/O F.B. HERON FOUNDATION NEW HAVEN, CT 06534	DIRECTOR 3.00	0.	0.	0.
DAN MC KAY C/O F.B. HERON FOUNDATION NEW HAVEN, CT 06534	DIRECTOR 3.00	0.	0.	0.
GREG WATSON C/O F.B. HERON FOUNDATION NEW HAVEN, CT 06534	DIRECTOR 3.00	0.	0.	0.
Totals included on 990-PF,	Page 6, Part VII	641,491.	123,734.	0.

Form 990-PF

Expenditure Responsibility Statement Part VI-B, Line 5d

Statement

17

Grantee's Name

NETWORK IMPACT, INC.

Grantee's Address

25 SIGOURNEY STREET BOSTON, MA 02130

Grant Amount

Date of Grant

Amount Expended

150,000.

03/10/22

150,000.

Purpose of Grant

To support the examination of collective agency, networks and reflective learning in community transformation.

Dates of Reports by Grantee

3/31/2022, 9/30,2022, 12/31/2022

Any Diversion by Grantee

Grantee's Name

TRANSFORM FINANCE INC.

Grantee's Address

188 GRAND STREET NEW YORK, NY 10013

Grant Amount	Date of Grant	Amount Expended
50,000.	02/01/22	50,000.

Purpose of Grant

To conduct and disseminate research; public education through trainings and convenings; and provide advisory services and implementation support.

Dates of Reports by Grantee

6/30/2022, 9/30,2022

Any Diversion by Grantee

Grantee's Name

LINCOLN INSTITUTE OF LAND POLICY

Grantee's Address

113 BRATTLE STREET CAMBRIDGE, MA 02138

Grant Amount	Date of Grant	Amount Expended
300,000.	11/02/20	300,000.

Purpose of Grant

To help define what a healthy community development ecosystem looks like and to help identify investment opportunities within communities.

Dates of Reports by Grantee

3/31/2022,12/31/2022

Any Diversion by Grantee

Grantee's Name

BDO FMA LLC

Grantee's Address

600 THIRD AVE, 3RD FLOOR NEW YORK, NY 10016

Grant Amount Date of Grant Amount Expended
50,000.

04/04/22
50,000.

Purpose of Grant

to explore what is necessary for nonprofits to increase their capacity, or to properly capitalize the enterprise, to ensure success in accomplishing their respective missions. In particular, the project will help augment existing datasets with additional data to provide a more holistic perspective on the health of nonprofits providing essential services in their communities.

Dates of Reports by Grantee

9/30/2022

Any Diversion by Grantee

Form 990-PF	Other	Program-Related	Investments	Statement 18
Description				Amount
HFCU				1,000,000
Description				Amount
VARIOUS				410,761
Total to Form	990-PF, Pai	ct VIII-B, line 3		1,410,761